

# **INVESTING IN COMMUNITY CHANGE : A FUNDER'S EXPERIENCE**

**The Virginia G. Piper Charitable Trust  
Scottsdale, Arizona  
November 29, 2007**

# Virginia G. Piper



**“Managing the stewardship of charitable giving is a moment-to-moment dignified responsibility of a truly high calling.”**

# Program Areas



- **Healthcare and Medical Research**
- **Children**
- **Older Adults**
- **Arts and Culture**
- **Education**
- **Religious Organizations**

# After the Gold Watch?

- \* In Maricopa County 83% of older adults are healthy and have no limitation on activity**
- \* There are few programs to assist older adults to transition to this third stage of their lives**
- \* Most public programs target frail older adults**

# Successful Aging



- 1. Prevention of disease and disability**
- 2. Attainment of peak physical and psychological functioning**
- 3. Participation in rewarding, productive activities**



Successful Aging, Rowe and Kahn

# Rewarding/Productive Activities

- **Next Chapter Projects** – four grants to provide meaningful options for older adults – 2 libraries, 2 community colleges
- **Experience Corps** – two projects that train older adults to assist at-risk readers - 1 library
- **Career Transition Center** – Gateway Community College to retrain in careers in education, healthcare or social work
- **National Council on Aging** – work with 10 nonprofits to utilize older adults to achieve agency mission – 1 library

# Next Chapter/ Life Options

- **Life planning**
- **Lifelong learning**
- **Meaningful volunteer and paid opportunities**
- **Links to services**
- **Places and spaces to gather**
- **Leadership Development**
- **Employment and Careers**
- **Computer Information**
- **Health and Fitness**
- **Caregiving**
- **Financial Planning**
- **Relationships**
- **Spirituality**



# Value of Boomers to Nonprofits

- **Experienced**
- **Desire to help community – help fulfill agency mission**
- **Flexible hours**
- **Provide more management capacity**
- **Potential mentors to staff**
- **Volunteers often turn into donors**

**BUT - -**

- **Nonprofits and the public sector do not know how to use these older adults**



# **NCOA Nonprofit Project**

- **Mentor new nurses for chronically ill, medically fragile infants and children**
- **Establish school sites for Big Brothers & Big Sisters**
- **Develop diversity programs for three arts institutions**
- **Develop science curriculum and projects for children and adults at Science Center**
- **Develop balanced menu options for adults with developmental disabilities**

# Piper Trust Lessons Learned

- **Older adults are seeking active, purposeful, engaged life of learning, service and community connections – paid and unpaid, full or part time**
- **Business and nonprofit organizations are unprepared - require time, commitment and a different way of doing business**
- **Marketing/branding and language are critical**
- **Institutional change is complex and takes longer than expected – planning grants and technical assistance are key**

# National Lessons Learned

- **Importance of collaboration**
- **Advisory committees helpful**
- **Older adults are engaged though not necessarily in visible ways – especially in minority community**
- **Technical assistance to nonprofits**
- **Recruitment incentives**
- **Asset-based approach**
- **Multi-generational approaches**
- **Time-intensive and financial resources**
- **Great local and national interest in this issue**

# And More Lessons...

## Atlantic Philanthropies' Community Foundation Effort

- **Older adults are not all the same – social status, economic status, culture, gender, religion, education, ethnicity**
- **Labels are problematic – no agreed-upon name for the group**
- **There are barriers to civic engagement – health, transportation, care-giving, income**
- **Institutions are not prepared – public, private, nonprofit**

# Role of a Foundation

- **Search for models**
- **Take risk**
- **Act as the local catalyst**
- **Support planning**
- **Support implementation phase**
- **Provide on-going technical assistance**
- **Assist with evaluation**
- **Collaborate to share best practices**

# California's Aging Opportunity

Office of the Governor

**Identifies action steps:**

- **Launch a communications campaign and matching program**
- **Prepare the capacity and infrastructure of public and nonprofit sectors**
- **Establish “life options centers”**
- **Provide incentives for intensive service**
- **Reform state policy**

# Libraries Can...

- **Act as a collaborative partner**
- **Act as a community catalyst and convener**
- **Focus on lifelong learning**
- **Recognize new type of older adults**
- **Provide meaningful volunteer opportunities to provide better library services**
- **Connect older adults with other community programs**

# Are you prepared??

- Leadership committed to creating **meaningful** positions that provide personal fulfillment?
- Open to change?
- Recruitment strategies – appropriate messages?
- Role of volunteer coordinator integral?
- Staff resistance?
- Flexible opportunities – project related, part-time, seasonal, virtual
- Benefits? – health insurance, stipends, expenses, training, educational credit, honorarium
- Value recognition – clear job descriptions, ability to shape projects, business cards?



# Call to Action

- **Recognize time, talent expertise of older adults**
- **Identify ways older adults can help to better achieve your mission**
- **Think about flexible, project-related tasks**
- **Market and recruit to attract these individuals**
- **Consider a small stipend or recognition of their efforts**
- **Link to local and national efforts – benefit from experience**

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